



FY18 BUDGET

Special Board Meeting – Approve Preliminary Budget

Central Office – Boardroom

March 29, 2017 | 5:30pm

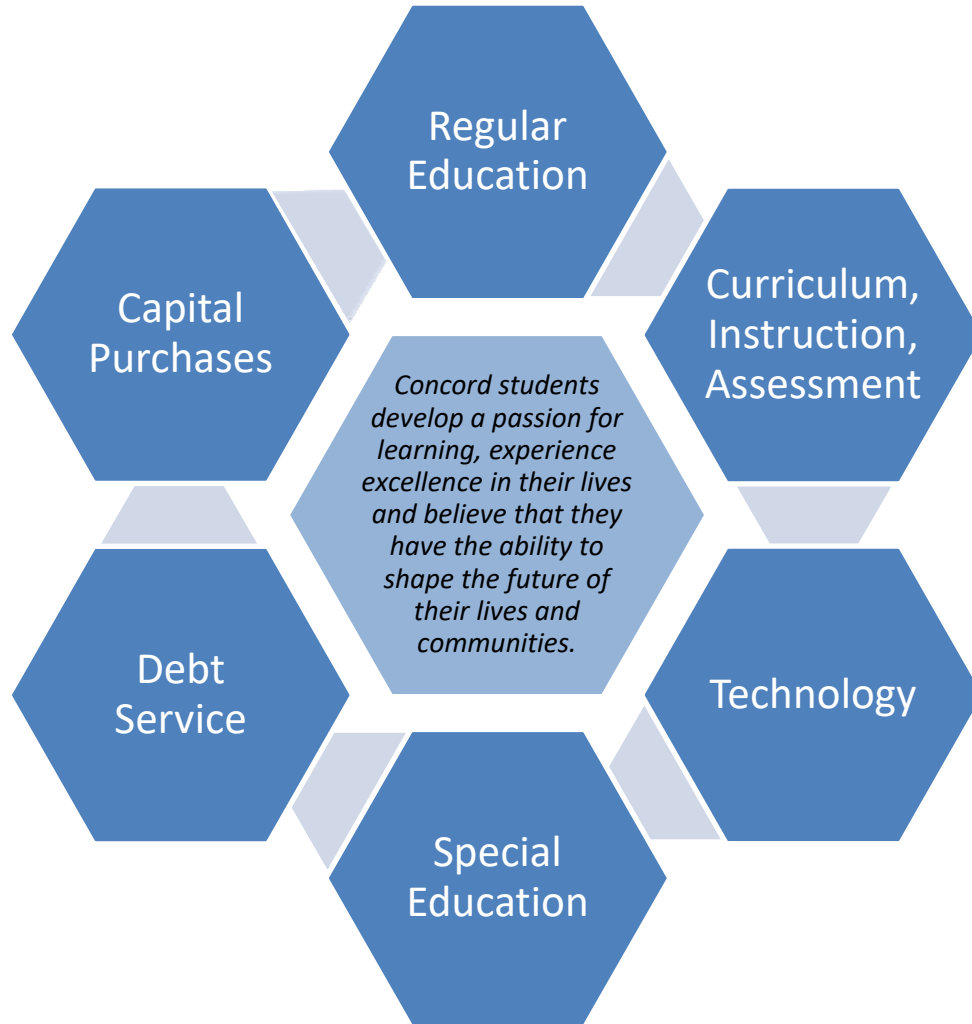


Board (2017) >> Budget >> FY18 – WS8 – 03.29.17 – Approval of Preliminary Budget

AGENDA

- Review of FY 2018 Budget Goals
- Review of Options
- FY 2018 Budget Appropriations and Tax Impact
- Public Comment
- Motion to Move Budget

FY 2018 BUDGET GOALS



FY 2018 BUDGET GOALS

Regular Education

Our focus is to maintain class sizes within the guidelines in the School Board’s policy and to respond in a responsible manner to the changes in our student enrollment.

- Reduction of 3.0 Teachers for the coming year at the elementary level.
- Reduction in 1.6 Teaching positions at Concord High School
- Increase 1.0 ELL Teacher at Mill Brook School

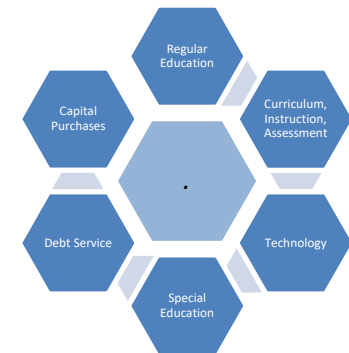
Curriculum, Instruction & Assessment

Our goal is to continue our science and STEM program development as we work with Next Generation Science Standards in our classrooms. Our district committees will focus on further developing implementation of college and career aligned studies.

Special Education Programs and Services

Our focus is to develop special education leadership to support staff supervision and program development to improve our programming to support the needs of students with serious social, emotional and behavioral challenges and autism.

- Continue to consider special education leadership development
- Significant impact from out of district placements



FY 2018 BUDGET GOALS

Technology

Using the projected bond funds, we will continue our purchase of Chromebooks to support 1:1 technology for our high school students. We will also purchase replacement laptops for staff and update our iPads at the elementary schools.

- Complete Grades 1-12, 1 to 1 devices
- Adding Freshman & Seniors @ CHS
- Replacement of out-of-date devices; iPads at Elementary, Chromebooks at RMS

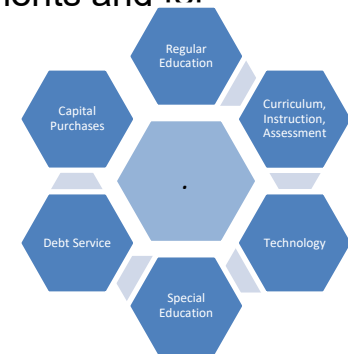
Debt Service

Achieve the School Board’s goal of maintaining 5% of the operating budget for debt service. Using the nine million dollar bond, complete the conversion from steam to natural gas at Concord High School, Rundlett Middle School, Abbot-Downing School and Christa McAuliffe School.

Capital Purchases

Continue to use stable, sustainable methods for major purchases, capital improvements and for replacement plans within the constraints of the budget.

- Great Financing on the Purchases of Buses and Technology



ESTIMATED COST SUMMARY FOR FY18 BUDGET CONSIDERATION*

| | ESTIMATED COST | | ESTIMATED BUDGET ADD | |
|---|------------------|-------------------|----------------------|------------------|
| | LOW | HIGH+ | LOW | HIGH+ |
| NHRS Rate Change (<i>Non-Teacher .5% – 1.5%</i>) | 36,183 | 108,549 | 36,183 | 108,549 |
| NHRS Rate Change (<i>Teacher .5% - 1.5%</i>) | 142,884 | 428,653 | 142,884 | 428,653 |
| Bi-Annual Budget | ? | ? | ? | ? |
| Technology Development Plan (<i>financed</i>) | 215,000 | 475,000 | 73,650 | 162,707 |
| Technology Replacement Plan** (<i>elementary and middle school iPads</i>) | 115,150 | 385,000 | 39,500 | 131,878 |
| Full Day Kindergarten | 900,000 | 1,200,000 | 900,000 | 1,200,000 |
| Preschool Program Development (<i>Grant Funded</i>) | - | - | - | - |
| Long Term Debt (<i>Capital Projects</i>) | 5,150,000 | 13,000,000 | 446,170 | 1,112,912 |
| TOTALS | 6,559,217 | 15,597,202 | 1,638,387 | 3,144,699 |

* - Cost estimates could be higher or lower. These estimates are for PLANNING PURPOSES ONLY. These amounts would be in addition to the estimated increase of \$1.5 million in salary and benefits in FY18. | ** - Proposed Plan September 2016

SUMMARY FOR FY18 BUDGET CONSIDERATION – PRESENTED MARCH 2017

| | ESTIMATED COST | | ESTIMATED BUDGET ADD | | FY18 BUDGET |
|---|------------------|-------------------|----------------------|------------------|-----------------------|
| | LOW | HIGH+ | LOW | HIGH+ | |
| NHRS Rate Change (<i>Non-Teacher .5% – 1.5%</i>) | 36,183 | 108,549 | 36,183 | 108,549 | 518,578 |
| NHRS Rate Change (<i>Teacher .5% - 1.5%</i>) | 142,884 | 428,653 | 142,884 | 428,653 | |
| Bi-Annual Budget | ? | ? | ? | ? | NOT THAT GOOD! |
| Technology Development Plan (<i>financed</i>) | 215,000 | 475,000 | 73,650 | 162,707 | 224,314 |
| Technology Replacement Plan (<i>elementary and middle school iPads</i>) | 115,150 | 385,000 | 39,500 | 131,878 | |
| Full Day Kindergarten | 900,000 | 1,200,000 | 900,000 | 1,200,000 | 1,159,699 |
| Preschool Program Development (<i>Grant Funded</i>) | - | - | - | - | - |
| Long Term Debt (<i>Capital Projects, incl. CRTC</i>) | 5,150,000 | 13,000,000 | 446,170 | 1,112,912 | 819,998 |
| Buses | | | | | 127,688 |
| TOTALS | 6,559,217 | 15,597,202 | 1,638,387 | 3,144,699 | 2,850,277 |

* - Cost estimates could be higher or lower. These estimates are for PLANNING PURPOSES ONLY. These amounts would be in addition to the estimated increase of \$1.5 million in salary and benefits in FY18. | ** - Proposed Plan September 2016



FY18 HIGHLIGHTS





OPTIONS



FDK OPTIONS IN OUR COMMUNITY – PRESENTED MARCH 27TH

| Option 1 | Option 2 | Option 3 | Option 4 |
|--|--|---|--|
| Tuition based Full Day Kindergarten | Title I Funded Full Day Kindergarten (SWS, TAS) | Title I-Tuition Based Full Day Kindergarten (SWS, All Others) | District Funded Full Day Kindergarten |
| \$1,159,697 (teachers, supplies, furniture, educational assistants) | \$425,938 (supplies, furniture, educational assistants) | \$425,938 (supplies, furniture, educational assistants) | \$1,159,697 (teachers, supplies, furniture, educational assistants) |
| Anticipated revenue \$607,257 | Anticipated revenue \$0 | Anticipated revenue \$227,500 | Anticipated revenue \$0 |
| Pros – open to all students – all schools | Pros – \$425,938 cost, all students at MBS, BMS | Pros – very limited cost, all students at MBS, BMS | Pros – all students |
| Cons - \$550,000 cost, some may opt out | Cons - not all students at ADS, CMS | Cons – not all students at ADS, CMS | Cons – highest cost |
| 120, 200, 130, 131 | 121, 130, 131 | 121, 201, 130, 131 | 120, 130, 131 |

All above are estimated costs

FDK OPTIONS IN OUR COMMUNITY - REVISED

| Option 1 | Option 2 | Option 3 | Option 4 |
|--|--|--|--|
| Tuition based Full Day Kindergarten | Title I Funded Full Day Kindergarten (SWS, TAS) | Title I-Tuition Based Full Day Kindergarten (SWS, All Others) | District Funded Full Day Kindergarten |
| \$1,159,697 (teachers, supplies, furniture, educational assistants) | \$425,938 (supplies, furniture, educational assistants) | \$731,599 (supplies, furniture, educational assistants, itinerant teachers, 1.5 FTE ADS, 1.5 FTE CMS) | \$1,159,697 (teachers, supplies, furniture, educational assistants) |
| Anticipated revenue \$607,257 | Anticipated revenue \$0 | Anticipated revenue \$227,500 | Anticipated revenue \$0 |
| Pros – open to all students – all schools | Pros – \$425,938 cost, all students at MBS, BMS | Pros – very limited cost, all students at MBS, BMS | Pros – all students |
| Cons - \$550,000 cost, some may opt out | Cons - not all students at ADS, CMS | Cons – not all students at ADS, CMS | Cons – highest cost |
| 120, 200, 130, 131 | 121, 130, 131 | 121, 201, 130, 131 | 120, 130, 131 |

All above are estimated costs

FDK OPTIONS IN OUR COMMUNITY – REVISED SUMMARY

OPTION #1

OPTION #3

| EXPENDITURES | | | | | | |
|-----------------|------------------|----------|--|------------------|----------------|------------------|
| SCHOOL | GENERAL FUND | TITLE I | | GENERAL FUND | TITLE I | TOTAL |
| ADS | 229,070 | | | 229,070 | | |
| CMS | 275,316 | | | 275,316 | | |
| MBS | 391,835 | | | 113,606 | 278,229 | |
| BMS | 263,476 | | | 113,606 | 149,869 | |
| TOTAL | 1,159,697 | 0 | | 731,598 | 428,098 | 1,115,697 |
| | | | | | | |
| REVENUE* | | | | | | |
| ADS | (91,000) | | | (91,000) | | |
| CMS | (136,500) | | | (136,500) | | |
| MBS | (266,000) | | | | | |
| BMS | (136,500) | | | | | |
| TOTAL | (630,000) | | | (227,500) | | |
| | | | | | | |
| NET COST | 529,697 | | | 504,098 | | |

* - Revenues are estimates based on those students currently attending and do not qualify for F&R lunch and are simply used for budgetary purposes. The district has no one of knowing who would choose to purchase the second half of the day.

All above are estimated costs

FDK OPTIONS IN OUR COMMUNITY – REVISED SUMMARY

OPTION #1

| <u>LOCATION</u> | <u>F&R</u> | <u>PAID</u> | <u>TOTAL ENROLLMENT</u> |
|------------------------------|-------------------|-------------------|-------------------------|
| ADS | 12 | 26 | 38 |
| CMS | 20 | 39 | 59 |
| MBS | 36 | 76 | 112 |
| BMS | 15 | 39 | 54 |
| <u>TOTAL ENROLLED</u> | <u>83</u> | <u>180</u> | <u>263</u> |
| TUITION | | | |
| <u>YEAR</u> | <u>MONTH (/8)</u> | <u>WEEKLY</u> | - |
| \$ 3,500.00 | \$ 440.00 | \$ 110.00 | |

OPTION #3

| <u>LOCATION</u> | <u>F&R</u> | <u>PAID</u> | <u>TOTAL ENROLLMENT</u> |
|------------------------------|-------------------|------------------|-------------------------|
| ADS | 12 | 26 | 38 |
| CMS | 20 | 39 | 59 |
| <u>TOTAL ENROLLED</u> | <u>32</u> | <u>65</u> | <u>97</u> |
| TUITION | | | |
| <u>YEAR</u> | <u>MONTH (/8)</u> | <u>WEEKLY</u> | |
| \$ 3,500.00 | \$ 440.00 | \$ 110.00 | |

All above are estimated costs

CHALLENGES TO IMPLEMENTING FDK 2018

Timing of Creating a Tuition Option

Timing to Communicate Options to Parents

Unpredictable Revenue Sources – Tuition, Grants

Impact at this time for Local Providers

Predictable Impact on our Balanced Classes

Impact on Title I at Rundlett Middle School

Impact on Title I Extended Year (summer) Programs

Unpredictable State Adequacy Funds or Targeted Funds for FDK



FY 2018 BUDGET APPROPRIATION AND PROJECTED TAX IMPACT



TOTAL PROPOSED APPROPRIATION FOR 2017-2018 (WL)

| FUND | MARCH 29th |
|--|----------------------|
| General Fund | |
| - Operations Excluding Debt Service | \$ 73,205,650 |
| - Operations Debt Service | \$ 5,985,620 |
| - Transfer Purchase Facilities and Renovation Trust Fund | \$ 104,500 |
| - Transfer to Vocational Reserve* | \$ 130,253 |
| - Transfer to the Food Service Fund | \$ 75,000 |
| - Transfer to Facility Renovation and Maintenance Fund | \$ 73,790 |
| Total General Fund | \$ 79,574,813 |
| Food Service Fund | \$ 1,730,703 |
| Grant Fund | \$ 3,598,421 |
| CRTC Capital Projects Fund | \$ 140,000 |
| TOTAL APPROPRIATIONS | \$ 85,043,937 |

PROJECTED TAX IMPACT SUMMARY**

| | |
|--|--------------------------------------|
| Projected City Valuation (real growth) | .38% |
| Tax Rate (local) | \$13.44 per thousand or 5.83% |
| Tax Rate (state) Fixed Amount | \$2.35 per thousand or -1.65% |
| Tax Rate (local and state combined) | \$15.79 per thousand or 4.64% |

* - Revenue from State and Local Districts | ** - Based on Estimated Valuation. Final Valuation Determined in October.

TOTAL PROPOSED APPROPRIATION FOR 2017-2018 (OPT1)

| FUND | MARCH 29th |
|--|----------------------|
| General Fund | |
| - Operations Excluding Debt Service | \$ 74,365,347 |
| - Operations Debt Service | \$ 5,985,620 |
| - Transfer Purchase Facilities and Renovation Trust Fund | \$ 104,500 |
| - Transfer to Vocational Reserve* | \$ 130,253 |
| - Transfer to the Food Service Fund | \$ 75,000 |
| - Transfer to Facility Renovation and Maintenance Fund | \$ 73,790 |
| Total General Fund | \$ 80,734,510 |
| Food Service Fund | \$ 1,730,703 |
| Grant Fund | \$ 3,598,421 |
| CRTC Capital Projects Fund | \$ 140,000 |
| TOTAL APPROPRIATIONS | \$ 86,203,634 |

PROJECTED TAX IMPACT SUMMARY**

| | |
|--|--------------------------------------|
| Projected City Valuation (real growth) | .38% |
| Tax Rate (local) | \$13.62 per thousand or 7.24% |
| Tax Rate (state) Fixed Amount | \$2.35 per thousand or -1.65% |
| Tax Rate (local and state combined) | \$15.97 per thousand or 5.83% |

* - Revenue from State and Local Districts | ** - Based on Estimated Valuation. Final Valuation Determined in October.

TOTAL PROPOSED APPROPRIATION FOR 2017-2018 (OPT3)

| FUND | MARCH 29th |
|--|----------------------|
| General Fund | |
| - Operations Excluding Debt Service | \$ 73,937,248 |
| - Operations Debt Service | \$ 5,985,620 |
| - Transfer Purchase Facilities and Renovation Trust Fund | \$ 104,500 |
| - Transfer to Vocational Reserve* | \$ 130,253 |
| - Transfer to the Food Service Fund | \$ 75,000 |
| - Transfer to Facility Renovation and Maintenance Fund | \$ 73,790 |
| Total General Fund | \$ 80,306,411 |
| Food Service Fund | \$ 1,730,703 |
| Grant Fund | \$ 3,598,421 |
| CRTC Capital Projects Fund | \$ 140,000 |
| TOTAL APPROPRIATIONS | \$ 85,775,535 |

PROJECTED TAX IMPACT SUMMARY**

| | |
|--|--------------------------------------|
| Projected City Valuation (real growth) | .38% |
| Tax Rate (local) | \$13.58 per thousand or 6.93% |
| Tax Rate (state) Fixed Amount | \$2.35 per thousand or -1.65% |
| Tax Rate (local and state combined) | \$15.93 per thousand or 5.57% |

* - Revenue from State and Local Districts | ** - Based on Estimated Valuation. Final Valuation Determined in October.

OTHER CONSIDERATIONS






















- Unreserved Fund Balance
- City Valuation in October
- Review Budget in October

IMPORTANT DATES

| EMPLOYEE GROUP | AFFILIATION | CONTRACT ISSUE DATE |
|----------------------------|-------------|------------------------|
| Building Administrators | CAA | March 30 th |
| Teachers | NEA-CEA | April 14 th |
| Administrative Assistants | NEA-CEOPA | May 15 th |
| Education Assistants | NEA-CEAA | June 1 st |
| Custodians | UAW – Cust | June 1 st |
| Permanent Substitutes | n/a | June 2 nd |
| Miscellaneous Unaffiliated | n/a | TBD |
| Food Service | UAW – FS | June 1 st |
| Tutors | NEA-CIT | TBD |
| Bus Drivers / Bus Monitors | UAW – Trans | June 9 th |
| Maintenance/Transportation | Maint/Trans | June 2 nd |

INFORMATION AVAILABLE

2017-2018 Proposed Budget

| Work Session Presentations | | | | | |
|----------------------------|---|---|---|---|---|
| WS # | Description | Minutes | Presentation | Press Release | Video |
| 1 | Opening Budget Presentation <i>February 1, 2017</i> |  |  |  |  |
| 2 | Enrollments, Salaries and Benefits <i>February 8, 2017</i> |  |  | |  |
| 3 | Student Services <i>February 15, 2017</i> |  |  | |  |
| 3A | Buildings, Grounds, Technology, Questions <i>February 20, 2017</i> |  |  | |  |
| 4 | Q&A Review, Kindergarten, Scenarios <i>February 22, 2017</i> |  |   | |  |
| 5 | Discussion and Budget to Post <i>March 8, 2017</i> | |   | | |
| 6 | Enrollments and Staffing <i>March 15, 2017</i> | |  | | |
| 7 | Board Discussion <i>March 27, 2017</i> | |  | | |
| | | | | | |



PUBLIC COMMENT



PROPOSED MOTION#1: ORIGINAL POSTED BUDGET WITH WL ADDED

I move that the School Board vote to raise and appropriate the sum of \$85,043,939 and to adopt the budget for fiscal year 2017–2018 as revised on March 29, 2017 inclusive of the following deposits to existing funds or expendable trust funds:

- Vocational Capital Reserve fund for an amount up to \$130,253
- Facilities and Renovation Trust Fund for an amount up to \$104,500
- Food Service Fund for an amount up to \$75,000
- Renovation and Maintenance Trust Fund for an amount up to \$73,790

and also inclusive of the following withdrawals from expendable trust funds to fund appropriations:

- Vocational Capital Reserve for an amount up to \$140,000;

PROPOSED MOTION #2: 3/27/17 POSTED BUDGET WITH OPTION #2

I move that the School Board vote to raise and appropriate the sum of \$86,203,634 and to adopt the budget for fiscal year 2017–2018 as revised on March 29, 2017 inclusive of the following deposits to existing funds or expendable trust funds:

- Vocational Capital Reserve fund for an amount up to \$130,253
- Facilities and Renovation Trust Fund for an amount up to \$104,500
- Food Service Fund for an amount up to \$75,000
- Renovation and Maintenance Trust Fund for an amount up to \$73,790

and also inclusive of the following withdrawals from expendable trust funds to fund appropriations:

- Vocational Capital Reserve for an amount up to \$140,000;

PROPOSED MOTION #3: 3/27/18 POSTED BUDGET WITH OPTION #3

I move that the School Board vote to raise and appropriate the sum of \$85,775,535 and to adopt the budget for fiscal year 2017–2018 as revised on March 29, 2017 inclusive of the following deposits to existing funds or expendable trust funds:

- Vocational Capital Reserve fund for an amount up to \$130,253
- Facilities and Renovation Trust Fund for an amount up to \$104,500
- Food Service Fund for an amount up to \$75,000
- Renovation and Maintenance Trust Fund for an amount up to \$73,790

and also inclusive of the following withdrawals from expendable trust funds to fund appropriations:

- Vocational Capital Reserve for an amount up to \$140,000;